

Executive Order - 2011-08

Executive Order Establishing Governor's "Arizona Ready" Education Council (Amending and Superseding Executive Order 2009-10)

WHEREAS, Arizona is a national leader in bold education reforms that drive the creation of world-class schools; and

WHEREAS, achieving a strong economy for Arizona's second century will require Arizona students reach high levels of academic achievement; and

WHEREAS, Arizona's past P-20 Coordinating Councils have served Arizona by developing the goals and strategies in Arizona's Education Reform Plan, now called "Arizona Ready;" and

WHEREAS, we have established aggressive goals to increase Arizona high school graduation and post-secondary degree completion rates in order to prepare students to be college and career ready; and

WHEREAS, Arizona's community colleges and universities serve as a gateway for individual economic success as well as state-wide economic competitiveness; and

WHEREAS, "Arizona Ready" includes a community engagement effort around Arizona's new education goals and strategies, which requires a new focus on proven performance management techniques;

NOW, THEREFORE, I, Janice K. Brewer, Governor of the State of Arizona, by the authority vested in me by the Constitution and the laws of this State, do hereby establish the Governor's "Arizona Ready" Education Council and order as follows:

1. Membership shall include but not be limited to the following members, appointed by the Governor:

- The Superintendent of Public Instruction
- The President of the State Board of Education
- The President of the Arizona State Board for Charter Schools The President of the Arizona Board of Regents
- The Chairperson of the Arizona Community College Presidents' Council
- The President of the Arizona Commerce Authority
- A County School Superintendent
- A Chairperson of a statewide business organization
- A representative from a Joint Technical Education District
- A representative from a parents' organization
- A representative of a community organization
- A representative from an education service related foundation or philanthropic organization

- A current or former teacher
 - A current or former principal or superintendent
 - Two “at large” business leaders
 - A business leader from rural or southern Arizona
2. The members serve at the pleasure of the Governor.
 3. The Chairpersons of the following committees, or their successor committees, shall serve as ex-officio, advisory, nonvoting members: The Education Committee of the House of Representatives; the Education Committee of the Senate; and the Higher Education, Innovation and Reform Committee of the House of Representatives.
 4. The Governor shall designate a Chair and a Co-Chair of the “Arizona Ready” Education Council.
 5. The “Arizona Ready” Education Council will be dedicated to driving results statewide and increasing transparency while respecting local control.
 6. The “Arizona Ready” Education Council shall meet as needed, but no less than semi-annually to measure and track progress of established performance goals and outcome expectations for preschools, K-12 schools, community colleges and universities and shall provide a statewide forum for coordination and articulation of state-wide educational goals developed in the Arizona Education Reform Plan.
 7. The “Arizona Ready” Education Council shall be ambassadors to the public regarding “Arizona Ready” goals, strategies and action steps, and encourage participation in “Arizona Ready” communications and activities.
 8. The “Arizona Ready” Education Council shall use an on-line education “report card” to review the performance of Arizona’s schools and to coordinate efforts to improve student achievement, with emphasis on streamlining points of transition between each level in the education pipeline.
 9. The “Arizona Ready” Education Council shall provide recommendations to the Governor, the Governor’s Office of Education Innovation, and education policy-making boards on specific education reforms or activities needed to ensure that Arizona reaches its education goals.
 10. The “Arizona Ready” Education Council shall focus on five key strategies from Arizona’s Education Reform Plan. These include:
 - The implementation of Arizona’s new state education standards, adopted by the State Board of Education in 2010;
 - The training and recruitment of teachers to implement Arizona’s new state education standards;

- The implementation of internationally benchmarked assessments, replacing the current version of Arizona's Instrument to Measure Standards ("AIMS");
 - Ensuring a high school diploma represents the ability to enter higher education without remediation; and
 - Increase post secondary graduation rates, particularly in subject areas of highest need for the state.
11. The "Arizona Ready" Education Council shall develop any additional measures to ensure the transparency of performance goals to all stakeholders and design or assist with strategic outreach plans to key stakeholders as needed.
 12. The "Arizona Ready" Education Council shall be staffed by the Governor's Office of Education Innovation.
 13. Members may not send designees to represent them at the Council meetings. Members who miss more than three (3) consecutive Council meetings are subject to replacement at the sole discretion of the Governor.
 14. The Chairperson may form an executive committee or other committees, sub-committees or task-forces as necessary.
 15. The status of the "Arizona Ready" Education Council shall be reviewed no later than December 31, 2014 to determine appropriate action for its continuance, modification or termination.



IN WITNESS WHEREOF, I have to set my hand and caused to be affixed the Great Seal of the State of Arizona.

Janice K. Brewer
GOVERNOR

DONE at the Capitol in Phoenix on the 2nd day of December in the year Two Thousand and Eleven and of the Independence of the United States of America the Two Hundred and Thirty-Sixth.

ATTEST:

Ken Blumenthal

SECRETARY OF STATE

Executive Order 2009-10

Executive Order Establishing “Governor’s P-20 Coordinating Council of Arizona” (Amending and Superseding Executive Order 2009-07)

Whereas, Arizona’s education system has strong governance structures in place with state and local boards, the P-20 Coordinating Council is necessary to provide a statewide forum for coordination and articulation; and

Whereas, the need to maximize the effectiveness of our educational systems at all levels of a student’s experience has never been greater; and

Whereas, we recognize that the diverse marketplace of the Arizona educational landscape that includes private, charter, and home schools has enhanced the quality of all; and

Whereas, the American Recovery and Reinvestment Act (ARRA) of 2009 presents Arizona with unique opportunities for improvement that span our educational system; and;

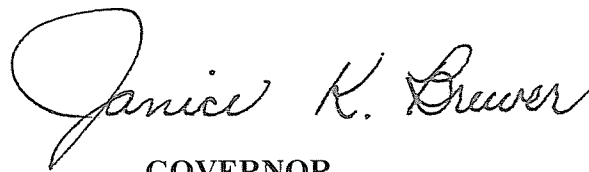
Whereas, the ARRA funds are also subject to increased accountability and reporting responsibilities that will require all of the critical stakeholders in education to collaborate in new ways;

NOW, THEREFORE, I, Janice K Brewer, Governor of the State of Arizona, by virtue of the power vested in me by the Constitution and the laws of this State, do hereby establish the Governor’s P-20 Coordinating Council of Arizona and order as follows:

- The Governor shall appoint all members unless otherwise indicated. Additional membership shall include but not be limited to the following:
- Superintendent of Public Instruction or designee
- The Executive Director of the Early Childhood Development and Health Board
- The Executive Director of the State Board of Education
- The Executive Director of the State Board of Charter Schools
- The Executive Director of the School Facilities Board
- One County School Superintendent
- One member of the Community College Council
- The Executive Director of the Arizona Board of Regents
- A representative of a Joint Technological Education District
- The Executive Director of the Commission for Postsecondary Education
- A tribal representative
- 6 business/citizen members

- 1) The P-20 Coordinating Council shall meet and make recommendations for achieving a more streamlined system of education while improving academic achievement as outlined by the Governor.
- 2) The P-20 Coordinating Council shall provide a forum and provide recommendations to the Governor on specific education reforms outlined in the American Recovery and Reinvestment Act (ARRA).
- 3) The Governor shall appoint a Chairperson.
- 4) Members shall serve at the pleasure of the Governor.
- 5) Members, unless otherwise indicated, may not send designees to represent them at the Council meetings. Members who miss more than three (3) consecutive Council meetings are subject to replacement at the sole discretion of the Governor.
- 6) The Chairperson may form an executive committee or other committees as necessary.
- 7) The Council shall meet to conduct its affairs at least four times each year.
- 8) The status of the Council shall be reviewed no later than December 31, 2010 to determine appropriate action for its continuance, modification or termination.

IN WITNESS WHEREOF, I have to set my hand and caused to be affixed the Great Seal of the State of Arizona.



GOVERNOR

DONE at the Capitol in Phoenix on the 3rd of December in the year Two Thousand and Nine and of the Independence of the United States of America the Two Hundred and Thirty-Fourth.



SECRETARY OF STATE



Executive Order 2009-07

Executive Order Establishing "Governor's P-20 Coordinating Council of Arizona" (Amending and Superseding Executive Order 2008-14)

Whereas, Arizona's education system has strong governance structures in place with state and local boards, the P-20 Coordinating Council is necessary to provide a statewide forum for coordination and articulation; and

Whereas, the need to maximize the effectiveness of our educational systems at all levels of a student's experience has never been greater; and

Whereas, we recognize that the diverse marketplace of the Arizona educational landscape that includes private, charter, and home schools has enhanced the quality of all; and

Whereas, the American Recovery and Reinvestment Act (ARRA) of 2009 presents Arizona with unique opportunities for improvement that span our educational system; and;

Whereas, the ARRA funds are also subject to increased accountability and reporting responsibilities that will require all of the critical stakeholders in education to collaborate in new ways;

NOW, THEREFORE, I, Janice K Brewer, Governor of the State of Arizona, by virtue of the power vested in me by the Constitution and the laws of this State, do hereby establish the Governor's P-20 Coordinating Council of Arizona and order as follows:

- The Governor shall appoint all members unless otherwise indicated. Additional membership shall include but not be limited to the following:
 - Superintendent of Public Instruction or designee
 - The Executive Director of the Early Childhood Development and Health Board
 - The Executive Director of the State Board of Education
 - The Executive Director of the State Board of Charter Schools
 - The Executive Director of the School Facilities Board
 - One County School Superintendent
 - One member of the Community College Council
 - The Executive Director of the Arizona Board of Regents
 - A representative of a Joint Technological Education District
 - The Executive Director of the Commission for Postsecondary Education
 - A tribal representative
 - 5 business/citizen members
- 1) The P-20 Coordinating Council shall meet and make recommendations for achieving a more streamlined system of education while improving academic achievement as outlined by the Governor.

- 2) The P-20 Coordinating Council shall provide a forum and provide recommendations to the Governor on specific education reforms outlined in the American Recovery and Reinvestment Act (ARRA).
- 3) The Governor shall appoint a Chairperson.
- 4) Members shall serve at the pleasure of the Governor.
- 5) Members, unless otherwise indicated, may not send designees to represent them at the Council meetings. Members who miss more than three (3) consecutive Council meetings are subject to replacement at the sole discretion of the Governor.
- 6) The Chairperson may form an executive committee or other committees as necessary.
- 7) The Council shall meet to conduct its affairs at least four times each year.
- 8) The status of the Council shall be reviewed no later than December 31, 2010 to determine appropriate action for its continuance, modification or termination.

IN WITNESS WHEREOF, I have to set my hand and caused to be affixed the Great Seal of the State of Arizona.



Janice K. Brewer
GOVERNOR

DONE at the Capitol in Phoenix on the 27 of July in the year Two Thousand and Nine and of the Independence of the United States of America the Two Hundred and Thirty-Fourth.

ATTEST:

Kela Blumett

SECRETARY OF STATE

Executive Order 2008-14

Executive Order Establishing "Governor's P-20 Council of Arizona" (Amending and Superseding Executive Order 2005-26)

WHEREAS, a healthy economy and individual earning potential depends on the quality and availability of education from preschool through adulthood; and

WHEREAS, Arizona's population continues to grow at nearly double the national average, placing greater demand on the state's early childhood, elementary, secondary and postsecondary systems; and

WHEREAS, Arizona employers and educators alike recognize the importance of well-aligned, rigorous educational opportunities and a workforce that is qualified for high-value jobs that can sustain Arizona's economy and fast-growing service needs into the future; and

WHEREAS, Arizona is behind the national average in bachelor's degree production and is below average in the percentage of graduating students who go to college directly from high school, representing less than half of all graduating students; and

WHEREAS, improved access to and completion of higher education may require new, affordable and more flexible ways of delivering degree programs among and between community colleges and universities; and

WHEREAS, communities, employers and educators across Arizona have begun looking at ways to increase educational rigor and preparation for postsecondary education and training; and

WHEREAS, enhanced student success in early childhood, elementary, secondary and postsecondary programs and the workplace requires a comprehensive, statewide approach to education that ensures opportunities for individuals from preschool through postsecondary education;

NOW, THEREFORE, I, Janet Napolitano, Governor of the State of Arizona, by virtue of the power vested in me by the Constitution and the laws of this State, do hereby create the Governor's P-20 Council of Arizona (the "P-20 Council") and order as follows:

(1) The P-20 Council shall consist of an appropriate number of members to represent the education and workplace communities. The Governor or her designee shall Chair the P-20 Council and appoint all members unless otherwise indicated. Additional membership shall include but not be limited to the following:

- Four (4) members of the Arizona State Legislature who will serve as ex-officio members;
- The Superintendent of Public Instruction or his designee;
- A member of the Arizona Board of Regents
- Arizona's three (3) state university presidents;

- At least four (4) community college representatives, at least two shall be rural community college representatives;
 - At least two (2) Career and Technical Education representatives;
 - At least four (4) K-12 education representatives: one shall represent a middle school or junior high school; one shall represent a high school; one shall represent a charter school; and one shall represent a classroom teacher;
 - A member of the Arizona State Board of Education;
 - A representative of a four-year, private postsecondary institution;
 - A representative of the Governor's Council on Workforce Policy;
 - A representative of the Arizona Economic Resources Organization (AERO);
 - At least eight (8) members of the public including, but not limited to, representatives from parent groups, business, industry, and philanthropic organizations;
 - A member of the Arizona Early Childhood Development and Health Board;
 - At least two (2) representatives of the early childhood education community;
 - A representative actively engaged in high school dropout prevention programs or policy;
 - A student representative of a high school or postsecondary institution;
 - A Tribal representative;
 - At least three (3) locally elected officials, one of which shall be a school board member.
- (2) The P-20 Council shall explore ways Arizona can achieve a more effective, efficient and equitable education pipeline through some or all of the following strategies:
- Ensure every child is safe, healthy and ready to succeed;
 - Ensure every 3rd grader is able to read at grade level;
 - Ensure every 8th grader is prepared to take and pass algebra;
 - Ensure every graduating high school student is prepared for work and postsecondary education in the 21st century; and
 - Ensure that Arizona's education system creates a strong flow of students who are prepared to build and sustain a knowledge-based economy.
- (3) Members shall serve at the pleasure of the Governor.
- (4) Members, unless otherwise indicated, may not send designees to represent them at the Council meetings. Members who miss more than three (3) consecutive council meetings are subject to replacement at the sole discretion of the Governor.
- (5) The Chairperson may form an executive committee or other committees as necessary.
- (6) The Council shall meet to conduct its affairs at least four times each year and these meetings can be at various locations across the state.

- (7) The status of the Council shall be reviewed no later than December 31, 2010 to determine appropriate action for its continuance, modification or termination.

IN WITNESS WHEREOF, I have hereunto set my hand
and caused to be affixed the Great Seal of the State of
Arizona.



GOVERNOR

Done at the Capitol in Phoenix on the 18 day of February
Two Thousand Eight and of the Independence of the
United States of America the Two Hundred and Thirty-
Second.

ATTEST:



SECRETARY OF STATE



Executive Order 2005-26

Executive Order Establishing "Governor's P-20 Council of Arizona"

(Amending and Superseding Executive Order 2005-19)

WHEREAS, a healthy economy and individual earning potential depends on the quality and availability of education from preschool through adulthood; and

WHEREAS, Arizona's population continues to grow at nearly double the national average, placing greater demand on the state's public elementary, secondary and post-secondary institutions; and

WHEREAS, Arizona employers and educators alike recognize the importance of well-aligned, rigorous educational opportunities and to create a workforce that is qualified for high-value jobs that can sustain Arizona's economy and fast-growing service needs into the future; and

WHEREAS, currently only one-third of all college age Arizonans enroll in two or four-year post-secondary institutions, only 50 percent of those enrolled complete a Bachelors degree, and these statistics place Arizona well below the national average; and

WHEREAS, improved access to and completion of higher education may require new, affordable and more flexible ways of delivering degree programs among and between community colleges and universities; and

WHEREAS, communities, employers and educators across Arizona have begun looking at new ways to address educational rigor and preparation for post-secondary training and college; and

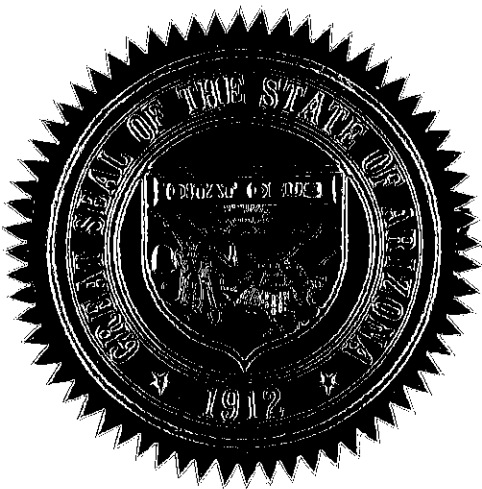
WHEREAS, enhanced student achievement in elementary, secondary and post-secondary institutions, as well as in the workplace, requires a comprehensive, statewide approach to education that ensures opportunities for individual success from pre-school through post-secondary education;

NOW, THEREFORE, I, Janet Napolitano, Governor of the State of Arizona, by virtue of the power vested in me by the Constitution and the laws of this State, do hereby create the Governor's P-20 Council of Arizona (the "P-20 Council") and order as follows:

- (1) The P-20 Council shall consist of an appropriate number of members to represent the education and workplace communities. The Governor or her designee shall Chair the P-20 Council and appoint all members who shall serve without compensation. Membership shall include but not be limited to the following:
 - Not more than four members of the Arizona State Legislature who will serve as ex-officio members;
 - The Superintendent of Public Instruction or his designee;

- A Member of the Arizona Board of Regents who is a member of the Joint Conference Committee (JCC);
 - Arizona's three State University Presidents;
 - Not more than four Community College Representatives, of which at least one shall be a member of the JCC, one shall be a rural community college representative, and one shall be an urban community college representative.
 - Two Superintendents of a Joint Technological Education District, of which at least one shall be a representative of a rural district and one shall be a representative of an urban district;
 - Three P-12 Education representatives, of which at least one shall represent a middle school or junior high school, one shall represent a high school, and one shall represent a charter school;
 - A Member of the Arizona State Board of Education;
 - A Representative of a four-year, private post-secondary institution;
 - A Representative of the Governor's Council on Innovation and Technology;
 - A Representative of the Governor's Council on Workforce Policy;
 - Not more than eight members of the public representing parent groups, business and industry;
 - A Representative of the Governor's School Readiness Board;
 - A Representative actively engaged in high school dropout prevention programs or policy;
 - A Student representative of a high school or post secondary institution;
 - A Tribal Representative;
 - Not more than two locally elected officials.
- (2) The P-20 Council shall explore ways Arizona can achieve a more effective, efficient and equitable education pipeline through some or all of the following strategies:
- Aligning high school, college, and work expectations to meet industry-specific skill sets in high-growth, high-skill occupations that will bring economic prosperity and diversity to Arizona.
 - Helping students at all levels meet higher standards and prepare for formal education and workforce training beyond high school.
 - Giving all students the excellent teachers and leaders that they need, particularly in the areas of math, science and literacy.
 - Strengthening high school and postsecondary accountability systems to better prepare students for college and increase enrollment and completion rates.
 - Improving middle school and elementary school standards to ensure high school preparedness for math and science.
 - Ensuring clear pathways for all students to obtain college degrees, regardless of point of entry.
 - Assessing the need to expand four-year degree programs at post-secondary institutions.

- (3) Members shall serve for staggered terms of one or two years. Members shall not serve more than two consecutive terms.
- (4) Members, unless otherwise indicated, may not send designees to represent them at the Council meetings. Members who miss more than three consecutive council meetings are subject to replacement at the sole discretion of the Governor.
- (5) The Chairperson may form an executive committee or other committees as necessary.
- (6) The Council shall meet to conduct its affairs at least four times each year at various locations across the state.
- (7) The status of the Council shall be reviewed no later than December 31, 2006 to determine appropriate action for its continuance, modification or termination.



IN WITNESS WHEREOF, I have hereunto set my hand and caused to be affixed the Great Seal of Arizona.

Jon R. Arpa
GOVERNOR

Done at the Capitol in Phoenix on this 5th day of October in the Year Two Thousand and Five and of the Independence of the United States of America the Two Hundred and Thirtieth.

ATTEST:

Janice K. Brewer
SECRETARY OF STATE

Executive Order 2005-19

Executive Order Establishing “Governor’s P-20 Council of Arizona”

WHEREAS, a healthy economy and individual earning potential depends on the quality and availability of education from preschool through adulthood; and

WHEREAS, Arizona’s population continues to grow at nearly double the national average, placing greater demand on the state’s public elementary, secondary and post-secondary institutions; and

WHEREAS, Arizona employers and educators alike recognize the importance of well-aligned, rigorous educational opportunities and to create a workforce that is qualified for high-value jobs that can sustain Arizona’s economy and fast-growing service needs into the future; and

WHEREAS, currently only one-third of all college age Arizonans enroll in two or four-year post-secondary institutions, only 50 percent of those enrolled complete a Bachelors degree, and these statistics place Arizona well below the national average; and

WHEREAS, improved access to and completion of higher education may require new, affordable and more flexible ways of delivering degree programs among and between community colleges and universities; and

WHEREAS, communities, employers and educators across Arizona have begun looking at new ways to address educational rigor and preparation for post-secondary training and college; and

WHEREAS, enhanced student achievement in elementary, secondary and post-secondary institutions, as well as in the workplace, requires a comprehensive, statewide approach to education that ensures opportunities for individual success from pre-school through post-secondary education;

NOW, THEREFORE, I, Janet Napolitano, Governor of the State of Arizona, by virtue of the power vested in me by the Constitution and the laws of this State, do hereby create the Governor’s P-20 Council of Arizona (the “P-20 Council”) and order as follows:

- (1) The P-20 Council shall consist of an appropriate number of members to represent the education and workplace communities. The Governor shall Chair the Council and appoint all members. Additional membership shall include but not be limited to:
 - Not more than four members of the Arizona State Legislature who will serve as ex-officio members;
 - The Superintendent of Public Instruction;

- A Member of the Arizona Board of Regents who is a member of the Joint Conference Committee (JCC);
 - Arizona's three State University Presidents;
 - Not more than four Community College Representatives, of which at least one shall be a member of the JCC, one shall be a rural community college representative, and one shall be an urban community college representative.
 - Two Superintendents of a Joint Technological Education District, of which at least one shall be a representative of a rural district and one shall be a representative of an urban district;
 - Three P-12 Education representatives, of which at least one shall represent a middle school or junior high school, one shall represent a high school, and one shall represent a charter school;
 - A Member of the Arizona State Board of Education;
 - A Representative of a four-year, private post-secondary institution;
 - A Representative of the Governor's Council on Innovation and Technology;
 - A Representative of the Governor's Council on Workforce Policy;
 - Not more than eight members of the public representing parent groups, business and industry;
 - A Representative of the Governor's School Readiness Board;
 - A Representative actively engaged in high school dropout prevention programs or policy;
 - A Student representative of a high school or post secondary institution;
 - A Tribal Representative;
 - Not more than two locally elected officials.
- (2) The P-20 Council shall explore ways Arizona can achieve a more effective, efficient and equitable education pipeline through some or all of the following strategies:
- Aligning high school, college, and work expectations to meet industry-specific skill sets in high-growth, high-skill occupations that will bring economic prosperity and diversity to Arizona.
 - Helping students at all levels meet higher standards and prepare for formal education and workforce training beyond high school.
 - Giving all students the excellent teachers and leaders that they need, particularly in the areas of math, science and literacy.
 - Strengthening high school and postsecondary accountability systems to better prepare students for college and increase enrollment and completion rates.
 - Improving middle school and elementary school standards to ensure high school preparedness for math and science.
 - Ensuring clear pathways for all students to obtain college degrees, regardless of point of entry.
 - Assessing the need to expand four-year degree programs at post-secondary institutions.

- (3) Members shall serve for staggered terms of one or two years. Members shall not serve more than two consecutive terms.
- (4) Members may not send designees to represent them at the Council meetings. Members who miss more than three consecutive council meetings are subject to replacement at the sole discretion of the Governor.
- (5) The Chairperson may form an executive committee or other committees as necessary.
- (6) The Council shall meet to conduct its affairs at least four times each year at various locations across the state.
- (7) The status of the Council shall be reviewed no later than December 31, 2006 to determine appropriate action for its continuance, modification or termination.

IN WITNESS WHEREOF, I have hereunto set my hand and caused to be affixed the Great Seal of Arizona.


GOVERNOR



Done at the Capitol in Phoenix on this 8th day of July in the Year Two Thousand and Five and of the Independence of the United States of America the Two Hundred and Thirtieth.

ATTEST:


SECRETARY OF STATE